University of the 21st Century
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21st Century Committee
• 26 members, estab. Dec. 2014
• Report submitted July 2015
Early Career Faculty Committee

Vignettes for the Future

• Think big
• Imagine UC Davis 20, 30, 40 years from now
• Detail scenarios of future campus
University of the 21st Century — Outreach

• UC Davis community
  • Health System — April and May 2015
  • Students — May 2015
  • Staff — May 2015
• Chancellor’s Board of Advisors — Jan. 2016
Big Ideas

• Transformational, single-concept ideas
• Build on strengths
• Interdisciplinary
• Progress:
  • 80 ideas received
  • 9 moved to white paper stage
  • 10 pending further information
• Vetted by Campaign Steering Committee
Big Ideas — Campaign Steering Committee

Jennifer Curtis — Dean, College of Engineering
Adela de la Torre — Vice Chancellor, Student Affairs
Helene Dillard — Dean, College of Agricultural & Environmental Sciences
Julie Freischlag — Vice Chancellor, Human Health Sciences and Dean, School of Medicine
Ralph Hexter — Provost and Executive Vice Chancellor
Kevin Johnson — Dean, School of Law
Shaun Keister — Vice Chancellor, Development and Alumni Relations

Andre Knoeson — Chair, Academic Senate
Michael Lairmore — Dean, School of Veterinary Medicine
Dave Lawlor — Vice Chancellor and Chief Financial Officer, Finance, Operations and Administration
Harold Levine — Dean, School of Education
Harris Lewin — Vice Chancellor, Research
Heather Young — Associate Vice Chancellor, Nursing and Dean, School of Nursing
Envision UC Davis

envisionucdavis.org

- Biggest campus outreach ever
- February 24–25
- As of 9 a.m., 1,800 players, 15,000 ideas
- Still 9 hours to play
- Take part and be counted!
University of the 21\textsuperscript{st} Century — Next Steps

- Framework report
  April 2016
- UC Regents
  May 2016 (if agenda allows)
University of the 21st Century — Strategic Vision

- **Academic**
  - Davis-X
  - Big Ideas

- **Financial Sustainability**
  - Action Plan
  - $250M/yr academic mission

- **Possible additional campus**
  - Under discussion

- **LRDP**
  - $2B capital projects

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**Possible additional campus**
Under discussion
Campus Update
Educating California and the World

UC Davis has had the most CA undergraduates of any UC since 2010

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<td>UC Davis</td>
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<td>UCLA</td>
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<td>UC Merced</td>
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(Fall 2015 data)
Educating California and the World

- Governor’s Budget Adds 5,000 CA Undergraduates System-wide
- Record 2016-17 Applicants
  - Freshmen = 68,519
  - Transfers = 17,522
  - Total = 86,041
- 6.1% increase for prospective freshmen, 14.2% for transfers
- UC Davis adding 1,100 UGs over last fall
Student Success

Enhanced Time to Degree Initiative

• Increase 4-year graduation rate from 55% to 75%
• Improved advising
• Clearer pathways to transfer and graduation
• More small first-year seminars
Commitment to Diversity — Examples

School of Medicine Class of 2019
- 63% women, largest in history
- 55% disadvantaged backgrounds
- 46% URM

CAES Fall 2014
- 70% entering UGs female
- 28% entering UGs URM - 21% in 2011
- More than 65% entering UGs female each of the past 5 years
Commitment to Diversity — Faculty Hiring

Nov. 2014 – Oct. 2015

• 109 ladder rank faculty
  • 46% women
  • 24% people of color
  • 12% Hispanic
  • 3.7% African American

Retention

• $4M for equity salary adjustments
• Commitment to annual salary increases for faculty and staff
Commitment to Diversity — Women in STEM

2014–2015

• Most Women Undergraduate STEM Majors in UC — 8,066
• Highest Percentage of Women STEM Majors — 54%
• Most URM Women STEM Majors — 1,853
Commitment to Diversity — Strategic Plan

• 24-member committee
• Chaired by Adela de la Torre, VC for Student Affairs and Campus Diversity
• Draft report due end of April 2016
Executive Recruitments

**Deans**
- College of Letters and Science
- College of Biological Sciences
- Graduate School of Management
- School of Education

**VCs and Other**
- Vice Chancellor for Research
- Director of Athletics
- UC Davis Ombuds
Rankings

1st
Agriculture — 3rd yr in row

1st
Veterinary Sciences

2nd
in nation — student economic diversity
- 54% UGs have base tuition, fees covered
- 43% UGs receive Pell grants

3rd
in world — environmental sustainability
Health System

A-grade for patient safety
4 consecutive years
— Leapfrog

100 Great Hospitals in America
— Becker’s Hospital Review

Broke ground — Betty Irene Moore Hall
• Home of Betty Irene Moore
  School of Nursing
• $50M — 70,000 sq ft

Cancer Center
• On ‘Dream Team’ to fight lung cancer
Faculty Honors

- UC Davis Prize for Teaching and Scholarly Achievement: **Clarence Walker**
  Distinguished Professor of History

- Presidential Early Career Award for Scientists and Engineers: **Tessa Hill**
  Associate Professor of Geology

- GCHERA World Agriculture Prize: **R. Paul Singh**
  Distinguished Professor Emeritus
  Agricultural Engineering and Food Science and Technology
Faculty Honors

The National Academies

National Academy of Sciences  Alan Hastings  Distinguished Professor  Environmental Science and Policy

National Academy of Engineering  Simon Cherry  Distinguished Professor  Biomedical Engineering and Radiology

National Academy of Medicine  Julie Freischlag  Vice Chancellor for Human Health Sciences  Dean of the School of Medicine
Faculty Honors

American Academy of Arts and Sciences

Sharon Strauss
Professor of Evolution and Ecology

Peter C. Wainwright
Professor of Evolution and Ecology
Office of Research

Harris Lewin

- Impressive growth
- Reformed research enterprise
- Reinvigorated faculty and staff
Intercollegiate Athletics

• Incoming academic profile of our student-athletes is similar to non-student-athletes and one of the highest in the UC system
• Academic performance of student-athletes is comparable to non-student-athletes
• 2014-15 highlights: UC Davis continues to be successful athletically
  • Five (5) conference championship teams
  • Fourteen (14) individual conference champions
  • Five (5) All-American student-athletes & Three (3) All-Region student-athletes
  • Women’s Golf finished a program-best 11th place at the NCAA Championships
• Student-athletes bring benefits to the UC Davis campus
  • Diversity (38% of student-athletes are URMs)
  • Representation of UC Davis at the national level
Fundraising

• $1B endowment
• $113M — YTD
• 24,471 donors — YTD
Finances

2014–15 Revenues: $4.2B

- Medical Center: 41%
- State Designated and Restricted: 1%
- Federal Pell Grants: 1%
- Tuition: 11%
- Indirect cost recovery: 3%
- Sales and service, auxiliary: 12%
- Grants and contracts: 13%
- Student fees: 4%
- Gifts, endowments, interest, other: 5%
- State unrestricted: 9%
Finances

2014–15 Expenditures: $4.2B
Finances

2015–16 Revenues: $4.3B
Growing for the Future

Jan Shrem and Maria Manetti Shrem Museum of Art

- 13,750 sq. ft. gallery pavilion
- 7,300 sq. ft. arts education pavilion
- $30M project cost
- Opens Nov. 2016
Growing for the Future

Ann E. Pitzer Center

• 375-seat recital hall, classroom space, teaching studios, instrument storage
• $15M project cost
• Completion in Spring 2016
Growing for the Future

**International Center**
- Classroom space for Center for International Education
- Offices for Services for International Students and Scholars and Study Abroad
- $30.3M project cost
- Completion late 2016
Growing for the Future

Walker Hall Renovation

- New Graduate & Professional Student Center
- Classroom spaces for 450 students
- $31M project cost
- Nov. 2017 completion
Growing for the Future

Large Lecture Hall

- Seating for 580
- Net-zero energy goal
- $22M project cost
- Fall 2017 completion
Growing for the Future

MU Renewal
• New home for UC Davis Office of Veterans Affairs
• More lounge and study space
• $23M project cost
• Fall 2016 completion
Growing for the Future

**VetMed Admin. Bldg.**

- Administrative offices
- 11,000-square-foot café
- $28M project cost
- Fall 2016 completion
Growing for the Future

**Tercero 4**
- 506 beds for incoming freshmen
- $59M project cost
- Fall 2017 completion
Growing for the Future

**Chemistry Discovery Complex**
- Most transformational chemistry complex in Northern California
- Hub of interdisciplinary research
- Will benefit over 400 faculty and tens of thousands of students
- $400M — Largest capital project ever
- 2022 completion
Thank you!